



2024-2025 Budget Overview

Kentucky State University is pleased to present its comprehensive FY 24-25 annual budget for approval by the Board of Regents. This budget was thoughtfully developed through a collaborative process involving shared governance representatives and University administration. It reflects strategic initiatives that are closely aligned with the University's core mission and goals.

Budget Priorities and Initiatives

1 Recruitment

Investing in targeted marketing and outreach efforts to attract a diverse and talented pool of prospective students.

2 Retention

Enhancing student support services and academic programs to improve student engagement and success.

3 Relationships

Strengthening partnerships with alumni, community organizations, and industry to foster collaborative opportunities.

Tuition, State Appropriations, and Carry Forward

Tuition and State Appropriations

Tuition and state appropriations are the primary sources of funding for the University's core academic and operational activities. These funds are essential for maintaining high-quality educational programs and supporting faculty and staff.

Carry Forward

Carry forward funds are non-recurring resources that vary from year to year, providing the University with flexibility to address one-time needs and strategic initiatives.

Auxiliaries and Student Financial Aid

Auxiliary units, such as housing and dining, are self-supporting operations that generate their own revenue to cover expenses. Student financial aid, including scholarships, federal, state, and institutional support, is crucial for ensuring access and affordability.

Key University Funding Sources

Education and General

This includes revenue from tuition and state appropriations, which are the primary sources of funding for the University's core academic and operational activities.

Auxiliaries

Self-supporting operations such as housing, dining, and other service-oriented units that generate their own revenue to cover expenses.

Contracts, Grants, and Endowments

Contracts and Grants

Funding from governmental agencies and private organizations supports the University's research, programs, and initiatives, contributing to the advancement of knowledge and positive community impact.

Endowments and Gifts

Endowments and philanthropic gifts provide a stable and long-term source of funding for the University, enabling the creation of new opportunities and the enhancement of existing programs.

Asset Preservation Funds

Asset preservation funds granted by the state are non-recurring resources used for maintaining and upgrading the University's physical infrastructure, ensuring a safe and modern learning environment.

Athletics Revenue and Debt Service

Athletics Revenue Growth

The University plans to grow its athletics revenue through increased fees, ticket sales, game guarantees, and sponsorships, providing additional resources to support student-athlete development and enhance the overall athletic program.

Non-Mandatory Transfers

To help offset the cost of the new dormitory, the University plans to implement non-mandatory transfers from auxiliary units, requiring them to absorb 25% of the facility expenses.

1

2

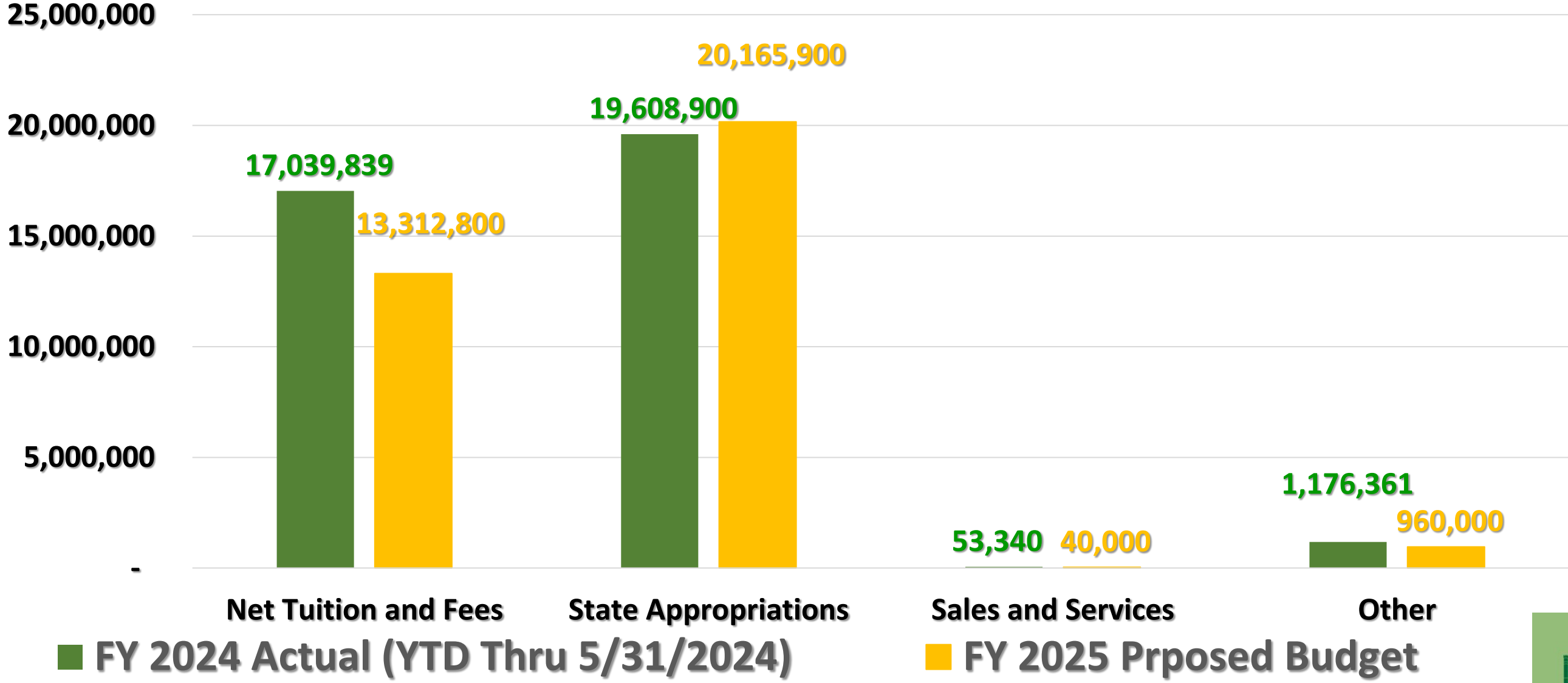
3

Debt Service

The University's budget includes lease service payments for the new dormitory, reflecting its commitment to providing high-quality campus housing and enhancing the overall student experience.

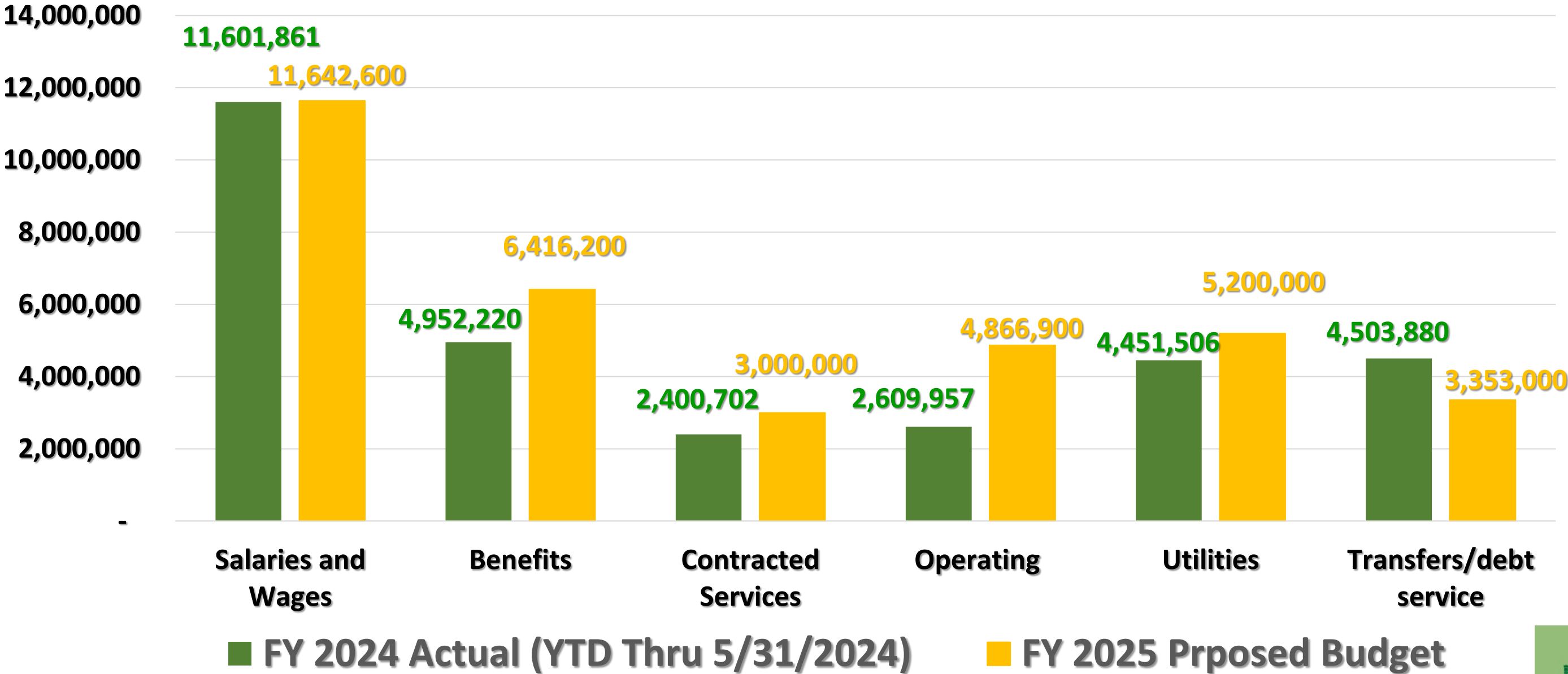
Fiscal Year 2025 Proposed Budget

Revenue



Fiscal Year 2025 Proposed Budget (Cont)

Expenditure



Fiscal Year 2025 Proposed Budget (Cont.)

	FY 2024 Actual (YTD Thru 5/31/2024)	FY 2025 Proposed Budget
Revenue		
Gross Student Tuition and Fees	18,633,922.20	18,210,800
Scholarship Allowances	1,594,083.60	4,000,000
Reserve for Uncollectible		898,000
Net Student Tuition and Fees	17,039,838.60	13,312,800
State Appropriations	19,608,900.00	20,165,900
Sales and Services	53,340.00	40,000
Other	1,176,361.30	960,000
Transfers In		
<u>Total Revenue</u>	<u>37,878,439.90</u>	<u>34,478,700</u>
Expenses		
Instruction	6,674,723.49	8,614,600
Research		
Public Service	137,696.83	
Libraries		679,200
Academic Support	663,703.97	123,500
Student Services	5,096,904.51	5,552,600
Institutional Support	8,165,387.11	11,683,800
Operations and Maintenance of Plant	5,278,141.30	4,472,000
Transfers		
Mandatory: Debt Service		1,353,000
Non-Mandatory		
Non-Mandatory Transfer to Reserves		2,000,000
Non-Mandatory Transfer Capital Reserve	4,503,730.28	
Non-Mandatory Transfer Salary Reserve		
Non-Mandatory Transfer Institutional Aid Reserve		
<u>Total Expenses and Transfers</u>	<u>30,520,287.49</u>	<u>34,478,700</u>

Fiscal Year 2025 Proposed Budget (Cont.)

Year-End Cash Analysis

			FY 2024 Actual (YTD Thru 5/31/2024)	FY 2025 Proposed Budget
			Actual	Proposed Budget
Revenue			5/31/2024	
		Total Revenue	37,878,440	34,478,700
		Total Expenses and Transfers	30,520,287	34,478,700
		Balance as of 05-31-2024	7,358,310.61	
		Estimated Fund balance as of 06-30-2024	5,995,000	

Cash Balance Report
As of 5.31.2024

Bank Accounts

Bank 60 (Fifth Third) \$ 4,812,961.12

Outstanding Checks \$ (1,135,272.78)

Net Balance Bank 60 \$ 3,677,688.34

Bank 09 (Commonwealth of Kentucky) \$ 14,110,047.02

Bank 20 (State Appropriations)

Bank 29 (Commonwealth of Kentucky Capit \$ 7,516,886.50

Bank 52 (Perkins Account) \$ 37,973.41

Total Cash Balance \$ 25,342,595.27

Less cash reserved for specific purposes:

Commonwealth of Kentucky Capital Proje \$ (7,516,886.50)

Perkins Account \$ (37,973.41)

Asset Preservation Accumulated Fees \$ (1,299,155.12)

Land Grant Match Appropriations

CPE Grant Reserved Balances \$ (8,778,803.60)

Other Reserved Grant Balances

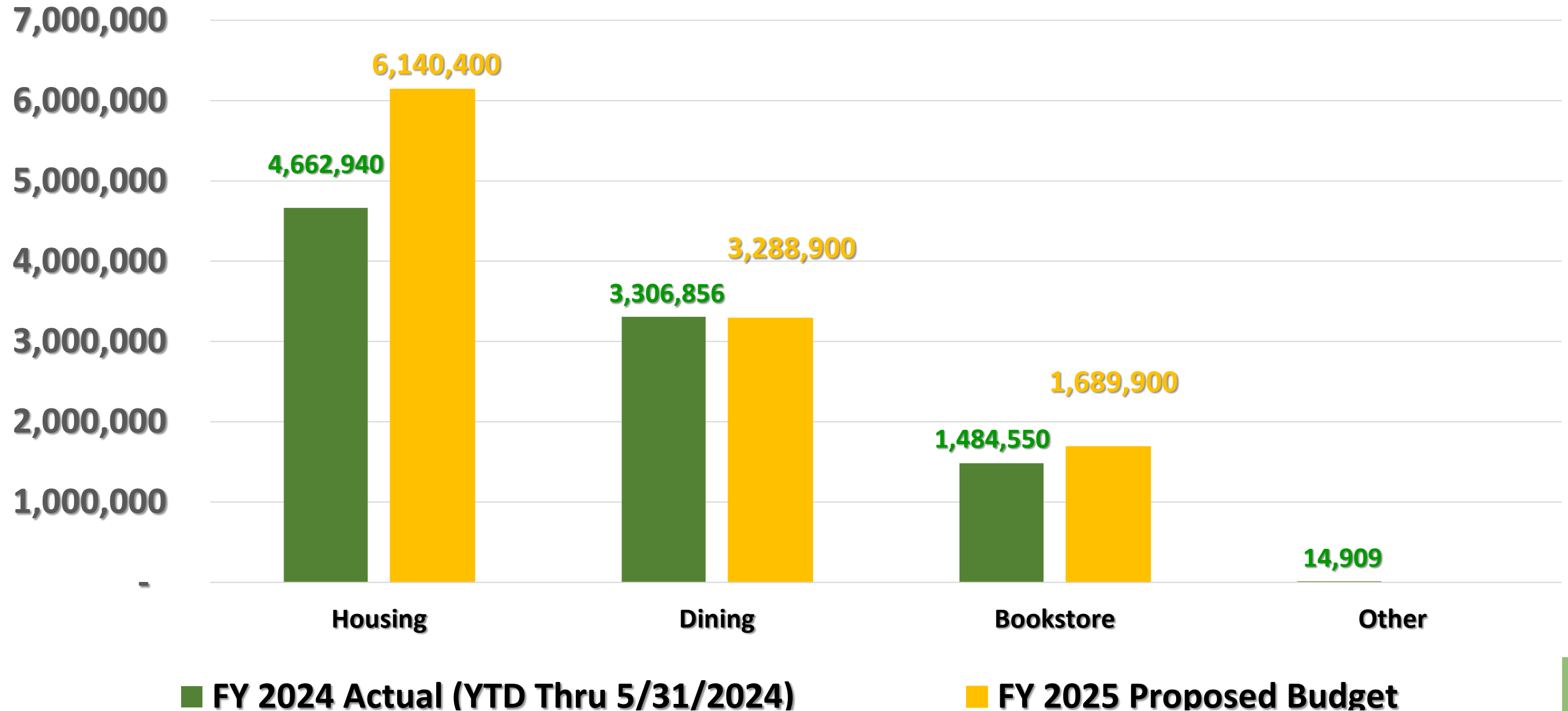
Total Reserved Cash Balance \$ (17,632,818.63)

Available Cash Balance

\$ 7,709,776.64

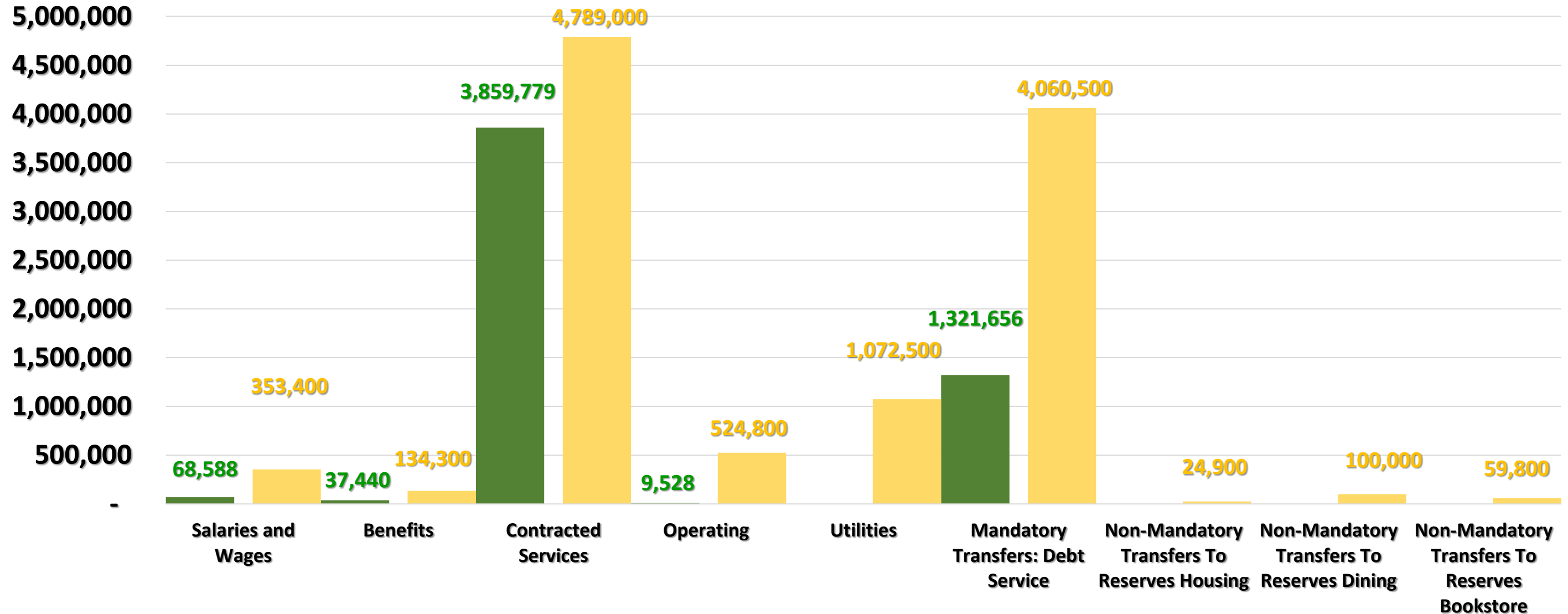
Fiscal Year 2025 Proposed Budget (Cont.)

Auxiliaries (Revenue)



Fiscal Year 2025 Proposed Budget (Cont.)

Auxiliaries (Expenditure)



■ FY 2024 Actual (YTD Thru 5/31/2024)

■ FY 2025 Proposed Budget

Fiscal Year 2025 Proposed Budget Auxiliaries

	FY 2024 Actual (YTD Thru 5/31/2024)	FY 2025 Proposed Budget Budgeted
Revenue		
Housing	4,662,940	6,140,400
Dining	3,306,856	3,288,900
Bookstore	1,484,550	1,689,900
Other	14,909	
Transfers In		
<u>Total Revenue</u>	<u>9,469,255</u>	<u>11,119,200</u>
Expenses		
Salaries and Wages	68,588	353,400
Benefits	37,440	134,300
Contracted Services	3,859,779	4,789,000
Operating	9,528	524,800
Utilities		1,072,500
Mandatory Transfers: Debt Service	1,321,656	4,060,500
Non-Mandatory Transfers To Reserves Housing		24,900
Non-Mandatory Transfers To Reserves Dining		100,000
Non-Mandatory Transfers To Reserves Bookstore		59,800
<u>Total Expenses and Transfers</u>	<u>5,296,991</u>	<u>11,119,200</u>
Balance as of May 31, 2024	4,172,264.82	
Estimated Fund Balance 06-30-2024		3,000,000

Budgetary Challenges and Opportunities



Enrollment Management

Maintaining and growing student enrollment to ensure a stable revenue stream and support the University's mission.



Partnerships and Funding

Strengthening partnerships with external stakeholders to secure additional funding and support for the University's initiatives.



Cost Optimization

Identifying opportunities to optimize costs and improve operational efficiency, while maintaining the quality of educational and support services.



Innovation and Growth

Fostering a culture of innovation and exploring new revenue streams and program offerings to ensure the University's long-term sustainability and competitiveness.

Conclusion and Next Steps

1

Stakeholder Engagement

Ongoing dialogue and collaboration with the Board of Regents, faculty, staff, students, and the broader community to gather feedback and refine the budget plan.

2

Implementation and Monitoring

Implementing the approved budget and closely monitoring its execution to ensure alignment with the University's strategic priorities and make necessary adjustments as needed.

3

Continuous Improvement

Continuously reviewing and enhancing the budget process, leveraging data-driven insights and best practices to improve the University's financial planning and decision-making.